June 1, 1932

Dear Mr. Burton:

Here is number two of our series of which I of course hope you will approve.

I have/wondering if it would not be helpful to have a little foreword tying the piece to the first article, also at the end two or three lines announcing the next link in the chain I am trying to forge. Something to keep the argument in mind without too much repetition in the text itself or would you think it better to do the job in each article itself?

Please do not forget to send me the first article for correction, as soon as you have it in galleys or if you prefer send the manuscript.

I cannot tell you how delighted I am with Pearl Buck's "Sons".

Faithfully yours

Mr. Harry Payne Whitney
57th Street & 8th Avenue
New York City
FOREWORD

If you are a citizen of these United States, dear Reader, you know, even if for the moment you may have forgotten it, that Russia is not the only country on the Globe working under a Plan. America, too, has a Plan, one which you have taken an oath to support. It is no five year Plan. Rather it is one built for all time.

It is a Plan that turns America into one great laboratory where if we are true to the spirit of our oath we are all workers. In this laboratory we are trying to establish the right of every man to eat the bread he earns as well as the obligation to earn the bread he eats - the right to think his own thoughts - to find what he is best fitted to do and to give him the chance to do it.

Many of our experiments have failed, many have worked against rather than for these great ends. But a failure has meant that we tried again, an error has meant correction. Such is the spirit of the laboratory.

This series of articles deals with certain experiments in self-correction now making in our industries. They are patient and intelligent efforts to bring the great industrial machine, to which we charge so much of our present misery, into line with the best interests, not of a part but of all the people.
Both the methods and the spirit of these experiments make them significant and stimulating models of how to correct our activities, whether they are within or without the field of industry.

They go far to prove, too, not only that America has a plan but that the plan is still valid.

Ida M. Tarbell
Miss Tarbell's next article in this series will be the story of how a New England cotton mill worked out a Technique of Self-Correction worth the attention of the United States Government.