Steffins made a brave effort to adjust himself to the established order, to learn the situation. Naturally he took Mr. McClure's meteoric goings and comings, his passionate and often despairing efforts to make his staff "see" what he did, his cries that the magazine was stale, dying, more seriously than those of us who had been longer together. He seems to have been bewildered by what went on in the excited staff meetings held whenever Mr. McClure came in from a foraging expedition. I had come to look on Mr. McClure's returns as the most genuinely creative moment of our magazine life. He was/extraordinary reporter, his sense of the meaning, the meat of a man or event, his vivid imagination, his necessity of discharging on the group at once, before they were cold, his observations, intuitions, ideas, experiences, made the gatherings on his return amazingly stimulating to me. Sifting, examining, verifying, following up, were all necessary. Mr. McClure understood that and trusted Mr. Phillips to see that it was done, but he properly fought for his findings.

It was in this unsatisfied seeking by Mr. McClure for more and more of contemporary life that Lincoln Steffins' chief contribution to it and to the political life of his period had its root. Mr. McClure's fixed conviction that great editing was not to be done in the office he finally applied to Steffins, who was bravely struggling there to become the great editor he had been called to be.
"You can't learn to edit a magazine in the
one office," Mr. McClure told him. "Get out, go anywhere, everywhere,
go to Chicago."

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The McClure method may have been, was frequently,
difficult to follow, puzzling in its meaning, but it was
productive of real wealth.
2m are accepted. I hope
this afternoon.

Dear Ed, since you came
out of the Mudd's baby
a son of it, I'm in the box
believing what the East
had a gun turned on
the city at the East but
aging in the East too
and the world will
never be calm.

I was here one of
the most indefatigable
leaders of all.

I know one in the
further distance off 4
the U.S. and the
armed forces there.

Pray for the
in these times.

Jewish welfare

[Handwritten signature]
Dear [Name],

I hope this letter finds you well. I wanted to update you on the progress of our project. We are moving forward with the plans for the next stage, and I am very excited about the potential outcomes.

The team is working hard to ensure that all aspects of the project are on track. I will provide you with an update next week about the specific details.

Looking forward to our next meeting.

Sincerely,

[Your Name]
Remind in the 90s a small new worlds and in the mid December.

We were in W. during the rest of the month and the evening. I had to come at the end of the year.

On an August//w time - Deputy President -...
I would give it as I did
but I would be so gay
I'd answer my
Doodle I1 Hauden I
she prefer
must wait - I knew
I said - whatever
anyway mine but this
I do believe - the more
wear the rest - en
and 2 more
and - perhaps later
the 2. Since a few
waiting to make this
Mrs. Irene J. Byers
March 2, 1894

Pamela E. Byers
March 7, 1894
Autobiography: The Handicaps:

Professionally and socially I have always labored under the handicap of all of those who had achieved, those who had achieved in any way, those who had achieved ease of manner, was at home everywhere, those who are evolve, amusing, as well as those who were learned and wise and had accomplished valiant things. I immediately became speechless; I have sat through dinners with people because of many reasons I ought to have been at ease, unable to put in a word because so scared by their address, their ease, volubility. I couldn't do my part and if I attempted to remark it was done so hesitatingly I was set down as a tongue-tied ignoramus. Now this of course was self-consciousness - an over-whelming sense of not being up to the game as it was being played - not being able to bluff myself, I had not learned that if I had been thinking of the others and what they had done and try to get them to tell me about themselves and what they were interested in that I would have been considered that most precious of persons in the group - the one who draws out others, who is a good listener and being a good listener and interested in others my tongue probably would have been loosened. But it took me a long time to get beyond this paralysis in front of those who knew how.
George Kennan:

There are two or three points which I must make about Kennan. I really should do a little sketch, my first meeting being put down beside him at a dinner and unable to eat because of my excitement. The disgust of my landlady when I went home and asked for some bread and milk. The big dinners to which I occasionally went seemed to her a matter of what you had to eat. However, I suppose it was flavored.

My excitement of course was due to Siberia. It was all the one American book outside of Whitman that my friends in France knew. It was the one you saw translated. I might make a little sketch here of the Russian movement in the early '90's on tariff - stories of the Nihilists - the groups in the Latin quarter.

The Literary Society must come for a paragraph and there Kennan's Essay on Suicide which made so profoundly an impression on me, the fact that anybody should have so studied it - why.

Then the story of his going to Mt. Pelee at the time of the eruption. Our anxiety at the American office, that of McClures.

His excursion into Russia. Here I should see Mrs. Kennan and in connection with the Mt. Pelee story comes in Paris. Or should I have that earlier when we first met in Paris for the first copy for McClures Magazine.

*See Golden*
is, with so many strands and motives pulling and tugging.

I wonder if in the French part you shouldn't indicate that you found that a fine woman could for years be the mistress of a man. You don't have to say which fine woman, but that must have been a sort of surprise to the girl from the Methodist home. I don't think you give enough your mental changes, your mental discoveries, with the kind of suspense that will make them vivid. The whole relationship of that man and woman must have been an educational factor in your life; and the feeling when you first realized that such a thing was so should be in the book.

Incidentally I suppose you realize that I shall sometime do a small life of you. Whether you like it or not, my darling. You don't really mind do you, I probably couldn't if you did. You think I'm too half witted on your deep professional interests to dare such a thing but I shouldn't attempt a complete life. Only a fragment of you as the breath of kindness, granite of smiling eyes, alternating with an almost granite face bent above your work in complete concentration. That always fascinated me the alternation of completely womanly, and the masculine force of work. Uncle Richard is a mere girl beside you when it comes I think to work, although he has made such astonishing contributions in different fields.

I think I will be able to do something very living and warm about you, showing the thing that has been so dear to me, that a woman can be a cracker jack professional with the most exact standards, and also a mother to many, to the weak and the foolish. Its very striking that instant generosity in you, the wish to heal and to help, but never thank heaven to interfere, to mould lives, to let people
Iamma was a [unreadable] speaker
where the lead [unreadable] The
uplift brought many visions. And all
tears cleanse all things saved. They
depressed克莱尔 [unreadable] understanding spoken
sacrifices fixing care in my life
lead 1 was [unreadable]

[unreadable]

Newspaper was
had been living together [unreadable]
with my neighbor Ruth Campbell. 

[unreadable] is the scene
[unreadable] was the scene
occurred may [unreadable] at the [unreadable]
with [unreadable] only I could say of [unreadable] was learned by the other
mean [unreadable] that he had remembered
at night what it [unreadable] from the
labor. [unreadable] [unreadable] [unreadable] [unreadable] 2
The layed at me in office but I tried their
best and sent from the carry up of the
signature.
had had a remarkable 20th birthday. The war started 20th of June 1931 to 1932 and we had been rumored at first to be
and then to be surrounded at first to be.

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