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S. THRUSTON BALLARD, KENTUCKY.
JOHN B. LENNON, ILLINOIS.
JAMES O'CONNELL, DISTRICT OF COLUMBIA.
AUSTIN B. GARRETSON, IOWA.

UNITED STATES
COMMISSION ON INDUSTRIAL RELATIONS
WASHINGTON

Temporary Headquarters, 703 World Building,
New York, January 8, 1915.

Miss Ida M. Tarbell,
Care American Magazine,
381 4th Ave., New York City.

Dear Madam:

The United States Commission on Industrial Relations will hold a series of Public Hearings in New York City beginning Monday, January 18.

At this Hearing it is the purpose of the Commission to consider the questions outlined in the attached memorandum, which deal with the fundamental characteristics and tendencies of American industries. It is the desire of the Commission to have your opinions and observations on these questions, and such others concerning the tendencies of American industry as you may care to discuss. You are in an unusually advantageous position to assist the Commission in this matter as a result of your very recent and thorough study of the work which is being done by typical American corporations, and I trust, therefore, that the Commission may count upon your hearty cooperation.

In addition to the desire of the Commission to hear from you on these subjects, I may say that a number of requests have been received asking that you should be called as a witness.

It is desired that you should appear before the Commission on Tuesday, January 19, at the City Hall, Borough of Manhattan. Unless otherwise notified, you are requested to be present at 10:00 o'clock a.m.

Will you please let me know at your earliest convenience whether this arrangement will be satisfactory?

Very truly yours,

Basil M. Manly
In Charge of Public Hearings.

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