

Memo of Interview with Mr. Blossom:

Comes to lunch with me at Arts Club. Tell him over our desert that he had said to me once that he was always interested in anything on Owen Young. He said that is true. I told him of my interview of a month ago. (See notes in Young envelope.) He knitted his brow when I began to talk about integration of industry. Was a little less casual when I ^{used} chose Young's ^{illustration} assertion - of the team, one horse ahead of the other. (See Interview with Young.) Said that he thought that if an article could be developed from an interview, in which he would talk of mergers and what became of the men that were thrown out when a group of companies were ^{joined} formed, ~~the executives suddenly reduced to five or perhaps two of the present company that might have been merged.~~ What becomes of these men? Certain cases they are given a position and the position amounts to nothing more than a seat in an office where they can play tiddly-winks all day, if they so wish. This absorption or scattering of men might be explained by Young. It is parallel to the question of what becomes of men that are thrown out by labor saving machinery. Blossom has settled that question pretty well for himself. I take it he once analyzed ^{the effects in} the shoe making industry. Years of skilled men were kept on for the high class hand work that is always necessary. I find this, I remember to be true in case of the Gorham Silver Works. Another class Blossom said he finds in the operation and the machine. They were what might be called the second grade men. A third class of unskilled, partly unskilled, poor workers at the bench were thrown

Blossom (Vontinued)

Talk with B.
Went!

and scattered. He thinks that many of them were absorbed by the automobile business, probably on machines. A good illustration might be coupled with the Silver works, and ^{with} ~~my~~ Atlantic City Salt

John Paffy observation. I then tell him that I talked with Young about his ^{sketch} ~~sketch~~ a short life - say three parts and want to know if he would be interested. Tell him Young seems favorable.

Quote interview. He seems *interested* ^{when} that I use the word Business Life. Tell him that Young came into the General Electric as Gary into the Steel trust - had been Counselor ^{became} ~~and~~ Chairman

of Board, ~~that~~ he has been in this position for some fourteen years and has seen the development of industry along the line of mergers - integration as he calls it. *Strong* destroy of what has been done

might be full of vivid experiences. Tell him that Young has a habit of *illustrating* ~~electing~~ ^{illustrating} ~~aiding~~ every point by human stories, seems to be full of anecdotes, remembers men and what they said. He says

at once that the interview ^{on illegalities} that I had talked of might be incorporated in this sketch. Speaks of two parts, but as ~~he~~ ^{he} talks farther, longer consents that probably they could use a three part business life.

I tell him that the work on the other side of the International Committees is really business work. Let us ^{down} put the German problem as a business problem *set* laid primarily ?

clearly in mind just what liabilities and assets were, and how over a period of time that that could be worked out.

In The handling of men *is* to be a specialist in disgust. He tells ^{his} story of Young *sitting* ^{publicly} on his hat and telling

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