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November 27, 1936

Miss Ida M. Tarbell,
The MacMillan Company,
60 Fifth Avenue,
New York, N. Y.

Dear Miss Tarbell:

As you will observe this message has long been delayed. It was suggested by Miss Caroline Scanlon while she still maintained her stenographic office in the old 500 Fifth Avenue building.

At that time I was urged to seek your advice as to plans which might be effective in releasing myself and former Borden associates, from the unethical competitive pressure then being applied by the new regime of the Borden Company.

Frequent advice that we were underestimating the power and far reaching influence of that Corporation — went unheeded. Also warnings that intrigue and adroit methods, as experienced by others, would likewise be applied to forestall our logical advancement.

Confidence, inspired by outstanding achievements in previous business undertakings, prompted an uncompromising adherence to our plans. Their humanitarian objectives were pronounced, in both Medical and Pharmaceutical circles, as being highly commendable.

Despite persistent pressure, those of us who survived; steadfastly and strenuously held to our turbulent course over a prolonged period of nearly eighteen years. And in the mistaken belief that — right would prevail.

Continued application of the "intrigue and adroit measures" have now, for the sixth time, driven our potentially successful business and its founder upon the rocks of complete industrial and financial ruin. As a penalty for unyielding perseverance, reputations have been surreptitiously defiled and anchored in the debris.

Consequently, further competitive or other activities, requiring an honored name and business record, are now definitely terminated. For this reason the writer's recent undertaking, as shown in the enclosed, is held dormant to the disadvantage of those it would serve.

Ida M. Tarbell

Miss Ida M. Tarbell
Nov. 27, 1936
No. 2.

With the above brief and inadequate presentation, I am now confronted with a most difficult problem. It is to ask the privilege of sending you a partial record of the experiences encountered.

Noted therein are the final measures employed to dispatch our Company, its business and its entire manufacturing facilities and equipment. And, in the judgment of competent observers, without legal equity or business or moral justification.

My thought in making this presumptive request is the possibility of obtaining your invaluable aid in preparing a brief and humble reimbursement appeal. This to be addressed to the Chairman of Borden's Board of Directors and in behalf of those who, through confidence in former Borden Executives, placed nominal investments in the business directed by them.

In addition thereto a further and imperative request would be made that the writer's unassailable record, of many years with that Corporation, be honored and not defamed by Borden Officials in future statements and reports issued by them.

These requests are just and will, I believe, be granted if properly presented. In that event, if deemed expedient for the welfare of others, I will relinquish all rights to financial reimbursements for personal losses sustained over the entire eighteen year period.

Obviously, Miss Tarbell, I shall await your reply in hopeful anticipation.

Very truly yours,



CRJ:AH

123 Barnum Avenue,
Port Jefferson, L.I.
New York.